UNITED STATES DISTRICT COURT DISTRICT OF MARYLAND

MICHELLE BARNES and PAIGE STROMAN, individually, and on behalf of others similarly situated,

Case No.

Plaintiffs,

VS.

MARRIOTT INTERNATIONAL, INC., a

Delaware corporation headquartered in Maryland,

Defendant.

COLLECTIVE AND CLASS ACTION COMPLAINT WITH JURY DEMAND

Plaintiffs Michelle Barnes ("Plaintiff Barnes") and Paige Stroman ("Plaintiff Stroman"), (collectively referred to as "Plaintiffs"), individually and on behalf of all others similarly situated, by and through their attorneys, hereby bring this Collective and Class Action Complaint against Defendant, Marriott International, Inc. (hereinafter referred to as "Marriott" or "Defendant"), and state as follows:

INTRODUCTION

- 1. This is a collective and class action brought pursuant to 29 U.S.C. § 216(b) and Fed. R. Civ. P. 23 by Plaintiffs, individually, and on behalf of all similarly situated persons, known and unknown, arising from Defendant's willful violations of the Fair Labor Standards Act ("FLSA"), 29 U.S.C. § 201, *et seq.*, state contract laws, and common law claims of unjust enrichment.
 - 2. Defendant employed Plaintiffs as hourly call center employees, with job titles

including, but not limited to, "Reservation Agents," "Loyalty Care Specialists," and "Rewards Representatives." For purposes of this lawsuit, there are no material differences between those positions, so they are collectively referred to herein as "Customer Service Representatives" or "CSRs." CSRs were responsible for providing customer service to Defendant's clientele.

- 3. The U.S. Department of Labor recognizes that call center jobs, like those held by Defendant's CSRs, are homogenous and it issued Fact Sheet #64 in July 2008 to alert call center employees to some of the abuses that are prevalent in the industry. (**Exhibit A**).
- 4. One of those abuses, which is at issue in this case, is the employer's refusal to pay for work "from the beginning of the first principal activity of the workday to the end of the last principal activity of the workday." *Id*.
- 5. More specifically, Fact Sheet #64 condemns an employer's non-payment of an employee's necessary pre-shift activities: "An example of the first principal activity of the day for agents/specialists/representatives working in call centers includes starting the computer to download work instructions, computer applications and work-related emails." Additionally, the FLSA requires that "[a] daily or weekly record of all hours worked, including time spent in preshift and post-shift job-related activities must be kept." *Id*.
- 6. Defendant failed to pay Plaintiffs and all similarly situated employees for their preshift time spent booting up their computers, logging into required computer networks and software applications, and reviewing work-related e-mails and other information prior to the start of their shift.
- 7. Defendant also failed to pay Plaintiffs and all similarly situated employees for their mid-shift time spent booting up their computers, logging into required computer networks and software applications during the day when they were logged out during meal periods and other

breaks during their shift.

- 8. Defendant also failed to pay Plaintiffs and all similarly situated employees for their post-shift time spent shutting down, logging out of required computer networks and software applications, and reviewing work-related e-mails and other information after the end of their shift.
- 9. Defendant also failed to compensate Plaintiffs and all similarly situated employees for mid-shift, off-the-clock work attributed to technical problems with the computers, networks, programs/applications, and/or phones.
- 10. Finally, Defendant failed to compensate Plaintiffs and all similarly situated employees at the correct overtime rate, by failing to incorporate commissions and other incentive pay earned into the employees' regular rate.

JURISDICTION AND VENUE

- 11. This Court has subject-matter jurisdiction over Plaintiffs' FLSA claim pursuant to 28 U.S.C. § 1331 because Plaintiffs' claims raise a federal question under 29 U.S.C. § 201, et seq.
- 12. Additionally, this Court has jurisdiction over Plaintiffs' collective action FLSA claim pursuant to 29 U.S.C. § 216(b), which provides that suit under the FLSA "may be maintained against any employer ... in any Federal or State court of competent jurisdiction."
- 13. Defendant's annual sales exceed \$500,000 and it has more than two employees, so the FLSA applies in this case on an enterprise basis. Defendant's CSRs engage in interstate commerce and, therefore, they are also covered by the FLSA on an individual basis.
- 14. This Court has jurisdiction over Plaintiffs' state law claims pursuant to the Class Action Fairness Act of 2005, 28 U.S.C. § 1332(d). The aggregate claims of the individual Class members exceed the sum value of \$5,000,000 exclusive of interest and costs, there are believed to be in excess of 100 Class members, and this is a case in which more than two-thirds of the proposed

Class members are citizens of different states.

- 15. A private party may also bring an action for damages for breach of contract under the common law. Plaintiffs' breach of contract claims originate from the same facts that form the basis of their federal claims. Thus, the Court has supplemental jurisdiction over Plaintiffs' breach of contract claims pursuant to 28 U.S.C. §1367.
- 16. Plaintiffs' state-law claims originate from the same facts that form the basis of their federal claims. Thus, the Court also has supplemental jurisdiction over Plaintiffs' state-law claims pursuant to 28 U.S.C. §1367.
- 17. This Court has personal jurisdiction over Defendant because it does business within the state of Maryland and has its headquarters in Maryland.
- 18. Venue is proper in this district pursuant to 28 U.S.C. § 1391(b) and (c) because Defendant employs CSRs in this district, conducts business in this district, and a substantial portion of the events that give rise to the Plaintiffs' claims occurred in this district.

PARTIES

- 19. Plaintiff Michelle Barnes is a resident of Austin, Texas, and was employed by Defendant as an hourly CSR from approximately November 2019 to February 2020. Ms. Barnes signed a consent form to join this lawsuit, which is located at **Exhibit B**.
- 20. Plaintiff Paige Stroman is a resident of San Antonio, Texas, and was employed by Defendant as an hourly CSR from approximately December 2010 to August 28, 2010. Ms. Stroman signed a consent form to join this lawsuit, which is located at **Exhibit C**.
- 21. Defendant is a Maryland corporation with its headquarters and principal offices located at 10400 Fernwood Road, Bethesda, Maryland 20817. Defendant is registered to do business in Maryland, with a business identification number of F04793998.

- 22. Defendant provides hotel services throughout the world. According to Defendant's website, Defendant owns more than 7,000 properties and operates in 131 countries. See, https://www.marriott.com/marriott/aboutmarriott.mi (last visited on 11/2/20).
- 23. Upon information and belief, during the relevant time period, Defendant has employed thousands of CSRs across the country to assist its customers with their hotel/lodging needs.

GENERAL ALLEGATIONS

- 24. CSRs are typically paid at a rate of approximately \$14.00 to \$17.00 per hour.
- 25. CSRs are employed on a full-time basis (meaning more than 30 hours per week) and on some weeks worked over forty (40) hours in a single week, but in other weeks worked less than forty (40) hours.
- 26. Prior to being hired, CSRs receive an offer from Defendant that sets forth the requirements of a CSR, the job duties, and the offered rate of pay.
- 27. Defendant also provides all CSRs with training on how to carry out their day to day job duties, including how to load and log into their computer programs at the beginning of the day, and how to log out at the end of the day.
- 28. Plaintiffs accepted Defendant's offer to serve as CSRs with the understanding that their base wage rate would be paid as promised. In the case of Plaintiff Barnes, at \$14.00 per hour and Plaintiff Stroman at \$17.00 per hour.
- 29. During their training, CSRs are taught, *inter alia*, how to open and use Defendant's computer networks and software programs/applications, how to track their time, the importance of attendance and schedule expectations, and Defendant's policies related to each topic.
 - 30. Once training is completed, Defendant requires the CSRs to follow daily computer

login procedures.

- 31. Plaintiffs and other similarly situated CSRs are trained or instructed not to clock in until they have loaded all of their essential work-related computer programs, so they can be prepared to take calls the moment they begin their shift.
- 32. In 2018, Defendant acknowledged it knew CSRs were performing off-the-clock work. As a remedy, they afforded CSRs a ten (10) minute grace period to boot-up and shutdown their computers.
- 33. However, as discussed herein, the grace period was grossly insufficient to address the amount of off-the-clock work that was occurring every single day.
- 34. All of Defendant's CSRs use the same or similar computer networks, software programs, and applications in the course of performing their job responsibilities. These programs and applications are integral and an important part of the CSRs' work and they cannot perform their jobs without them.
- 35. In order to perform their job, Plaintiffs and all other CSRs are required to boot up and log in to various computer networks, software programs and applications, in order to access information necessary to perform their job functions. This pre-shift process takes substantial time on a daily basis ranging from twelve (12) to fifteen (15) minutes per day, and even longer on days where Defendant's computer networks and programs are not working properly.
- 36. However, Plaintiffs and all other CSRs are not actually "clocked in" for their shifts until after the computer boot-up and login process is complete, meaning that Plaintiffs and all other CSRs work at least twelve (12) minutes each shift for which they are never compensated.
- 37. The pre-shift off-the-clock time Plaintiffs and all other CSRs spend booting up and logging in to their computers directly benefits Defendant.

- 38. The pre-shift boot-up and login process is an integral and indispensable part of the CSRs' job responsibilities.
- 39. Additionally, at the end of the day, Plaintiffs and all other CSRs are required to logout of the time keeping system before shutting down their computers, which results in additional unpaid off-the-clock work.
- 40. Plaintiff are also required to prepare any time adjustment forms after they clock out. These time adjustment forms were primarily used to adjust hours if the CSRs were stuck on the phone during their lunch period. However, the completion of the forms occurred after the CSRs' scheduled shifts, and after they clocked out, which regularly resulted in additional off-the-clock work at the end of their scheduled shifts.
- 41. The post-shift work performed after disconnecting from Defendant's network and logging out of the timekeeping system takes between five (5) to six (6) minutes at the end of each shift.
 - 42. The completion of time adjustment forms results in additional off-the-clock work.
- 43. The post-shift off-the clock time Plaintiffs and all other CSRs spend logging out shutting down directly benefitted Defendant.
- 44. The post-shift logout and shutdown process was an integral and indispensable part of the CSRs' job responsibilities.
 - 45. Defendant provides CSRs with one thirty (30) minute lunch period.
- 46. However, Defendant requires CSRs to perform work during their unpaid lunch breaks. Specifically, CSRs were trained and directed by Defendant to return to their computer stations at least a few minutes prior to the end of each lunch break to receive work instructions from supervisors and to log back into the computer programs and software, so they could begin

taking customer calls promptly at the end of their scheduled lunch period.

- 47. Many of the computer programs used by CSRs had an auto-log out feature that would automatically log them out if they were idle for more than ten (10) minutes. That means that CSRs always had to perform some, if not all, of the boot up process when they returned from their lunch break.
- 48. Despite knowing Plaintiffs and all other CSRs performed work before and after their scheduled shifts, Defendant and its managers failed to make any effort to stop or disallow this pre-, mid, and post-shift work and instead suffered and permitted it to happen.
- 49. Defendant possesses, controls, and/or has access to information and electronic data indicating the times Plaintiffs and all other CSRs booted up and logged into their computers and logged out and shutdown each day, along with the time they logged into their telephone systems.
- 50. Defendant possesses, controls, and/or has access to information and electronic data indicating when Plaintiffs and all other CSRs experienced down time due to technical issues.
- 51. CSRs also performed off-the-clock work when they experienced technical difficulties, which kicked them out of Defendant's timekeeping system.
- 52. Despite its ability to track the amount of time Plaintiffs and other CSRs spend in connection with the pre-shift boot-up and login process, the mid-shift boot-up and login process, and post-shift shutdown and logout process, and technical downtime, Defendant failed to pay Plaintiffs and other CSRs for the off-the-clock work they performed each shift.

A. Pre-Shift Off-the-Clock Work

53. Pursuant to Defendant's policies, training, and direction, Plaintiffs and all other CSRs are required to start up and log into various secure computer networks and software programs/applications in order to access information.

- 54. The pre-shift start-up and login process takes substantial time on a daily basis with said time ranging from twelve (12) to fifteen (15) minutes per day, or even longer when technical issues arise.
- 55. Defendant's CSRs complete this process before each shift; however, they are not actually "clocked in" for their shifts until *after* they start-up their computer, open the essential programs/applications, enter their credentials (password and username), log into their phone system, and change their status to "available" to take calls.
- 56. As a result, Plaintiffs and other CSRs spend between twelve (12) to fifteen (15) minutes or more at the beginning of each shift performing off-the-clock (uncompensated) work for Defendant.
- 57. The unpaid off-the-clock work performed prior to each shift by Plaintiffs and other CSRs directly benefits Defendant and the tasks undertaken in connection with the off-the-clock work are integral and indispensable to their job duties and responsibilities as CSRs.

B. Mid-Shift Off-the-Clock Work

- 58. Additionally, CSRs must perform off-the-clock work throughout their shifts as well.
- 59. When CSRs take meal breaks or are away from their computers for any extended period, the programs often automatically log them out.
- 60. To access the programs, the CSRs are forced to log back in without being compensated for that time.
- 61. This results in additional off-the-clock work in the range of approximately four (4) to five (5) minutes that occurs during the CSRs' workday.

62. Technical downtime off-the-clock work also occurs during the CSRs' scheduled shifts.

C. Post-Shift Off-the-Clock Work

- 63. Pursuant to Defendant's policies, training, and direction, Plaintiffs and all other CSRs are required to shut down and logout of the computer programs and applications *after* they log-out of Defendant's timekeeping system. The post-shift logout and shutdown process takes substantial time on a daily basis with said time ranging from five (5) to six (6) minutes or more per shift.
- 64. Accordingly, Defendant fails to pay Plaintiffs and all other CSRs for between five (5) to six (6) minutes or more of off-the-clock work performed after each shift.
- 65. The unpaid post-shift, off-the-clock, work performed by Plaintiffs and all other CSRs after each shift directly benefits Defendant and the tasks undertaken in connection with the post-shift off-the-clock work are integral and indispensable to the CSRs' job duties and responsibilities.

D. <u>Defendant Benefitted from the CSRs' Off-the-Clock Work</u>

- 66. At all relevant times, Defendant required and directly benefitted from the off-the-clock work performed by Plaintiffs and all other CSRs in connection with the pre-, mid-, and post-shift activities described above.
- 67. At all relevant times, Defendant controlled the work schedules, duties, protocols, applications, assignments, and employment conditions of Plaintiffs and all other CSRs.
- 68. At all relevant times, Defendant was able to track the amount of time Plaintiffs and all other CSRs spent in connection with the pre-, mid-, and post-shift activities; however, Defendant failed to do so and failed to compensate Plaintiffs and all other CSRs for the off-the-

clock work they performed.

- 69. At all relevant times, Plaintiffs and all other CSRs were non-exempt hourly employees, subject to the requirements of the FLSA and related state laws.
- 70. At all relevant times, Defendant used its attendance and adherence policies against Plaintiffs and the CSRs in order to pressure them into performing pre-, mid-, and post-shift work, off-the-clock.
- 71. Defendant expressly trained and instructed Plaintiffs and all other CSRs to perform these off-the-clock work activities when they were not clocked into Defendant's timekeeping system.
- 72. Defendant instructed CSRs to have all work applications and systems fully loaded before they clocked-in, so that they were prepared to take calls the moment they clocked-in at the start of their shift. Similarly, at the end of the shift, Defendant instructed CSRs to clock-out before closing all work applications and systems to make certain they were clocked-out at the moment they stopped taking calls.
- 73. Similarly, Defendant instructed CSRs to return from lunch early to reload and loginto the computer programs necessary to take calls from Defendant's customers at the moment they clocked back in after lunch.
- 74. At all relevant times, Defendant's policies and practices deprived Plaintiffs and the CSRs of wages owed for the pre-, mid-, and post-shift activities they performed.
- 75. During the weeks that CSRs did not work over forty (40) hours in a workweek, the outcome of Defendant's policies and practices is a deprivation of straight time wages, which is usually referred to as "gap time" claims. Gap time is compensable.
 - 76. During the weeks that CSRs worked over forty (40) hours in a workweek, the

outcome of Defendant's policies and practices is a deprivation of overtime wages, which are compensable under the FLSA.

- 77. Defendant is in possession of the payroll and timekeeping records that will illustrate exactly which weeks the Plaintiffs worked over forty hours and exactly which weeks worked under forty hours.
- 78. Defendant knew or should have known that the time spent by Plaintiffs and other CSRs in connection with the pre-, mid- and post-shift activities is compensable under the law. Indeed, in light of the explicit DOL guidance cited above, there is no conceivable way for Defendant to establish that it acted in good faith.
- 79. Unpaid straight time wages (for Plaintiffs' gap time claims) related to the off-the-clock work described herein is owed to Plaintiffs at the rate which they are typically paid for hours worked up to forty (40) hours in a workweek.
- 80. Unpaid wages related to the off-the-clock work described herein is owed to Plaintiffs at the FLSA mandated overtime premium of one and one-half the Plaintiffs' regular hourly rate because Plaintiffs worked in excess of forty (40) hours in a workweek.

COLLECTIVE ACTION ALLEGATIONS

81. Plaintiffs bring this action pursuant to 29 U.S.C. § 216(b) of the FLSA on behalf of themselves and on behalf of:

All current and former hourly CSRs who worked for Marriott International, Inc. in the United States at any time in the past three years.

(hereinafter referred to as the "FLSA Collective"). Plaintiffs reserve the right to amend this definition if necessary.

82. Defendant is liable under the FLSA for, *inter alia*, failing to properly compensate

Plaintiffs and others similarly situated.

- 83. Excluded from the proposed FLSA Collective are Defendant's executives, administrative and professional employees, including computer professionals and outside sales persons.
- 84. Consistent with Defendant's policies and practice, Plaintiffs and the proposed FLSA Collective were not paid for all premium overtime compensation when they worked beyond forty (40) hours in a workweek.
- 85. All of the work Plaintiffs and the proposed FLSA Collective performed was assigned by Defendant, and/or Defendant was aware of all of the work the Plaintiffs and the proposed FLSA Collective performed.
- 86. As part of its regular business practice, Defendant intentionally, willfully, and repeatedly engaged in a pattern, practice, and/or policy of violating the FLSA with respect to Plaintiffs and the members of the FLSA Collective. This policy and pattern or practice includes, but is not limited to:
 - a. Willfully failing to pay its employees, including Plaintiffs and the members of the FLSA Collective, for all premium overtime wages for hours that they worked off-the-clock in excess of forty (40) hours per workweek;
 - b. Willfully failing to pay its employees, including Plaintiffs and the members of the FLSA Collective, for other off-the-clock work; and
 - c. Willfully failing to record all of the time that its employees, including Plaintiffs and the members of the FLSA Collective, have worked for the benefit of Defendant.
- 87. Defendant is aware, or should have been aware, that federal law required it to pay Plaintiffs and the proposed FLSA Collective members an overtime premium for all hours worked in excess of forty (40) per workweek.
 - 88. Defendant's unlawful conduct was widespread, repeated, and consistent.

- 89. A collective action under the FLSA is appropriate because the employees described above are "similarly situated" to Plaintiffs under 29 U.S.C. § 216(b). The employees on behalf of whom Plaintiffs bring this collective action are similarly situated because (a) they have been or are employed in the same or similar positions; (b) they were or are performing the same or similar job duties; (c) they were or are subject to the same or similar unlawful practices, policy, or plan; and (d) their claims are based upon the same factual and legal theories.
- 90. The employment relationships between Defendant and every proposed FLSA Collective member are the same and differ only by name, location, and rate of pay. The key issues the amount of uncompensated pre-shift startup/login time, mid-shift startup/login time, and the amount of post-shift logout/shutdown time owed to each employee does not vary substantially among the proposed FLSA Collective members.
- 91. There are many similarly situated current and former CSRs who were underpaid in violation of the FLSA. They would benefit from the issuance of a court-authorized notice of this lawsuit and the opportunity to join.
- 92. Plaintiffs estimate the FLSA Collective, including both current and former CSRs over the relevant period, includes thousands of members. The precise number should be readily available from a review of Defendant's personnel and payroll records.

RULE 23 NATIONWIDE CLASS ACTION ALLEGATIONS

93. Plaintiffs bring this action pursuant to Fed. R. Civ. P. 23(b)(2) and (b)(3) on behalf of themselves and on behalf of:

All current and former hourly CSRs who worked for Marriott International, Inc. in the United States at any time in the past three years.

(hereinafter referred to as the "Rule 23 Nationwide Class"). Plaintiffs reserve the right to amend

this definition if necessary.

- 94. The members of the Rule 23 Nationwide Class are so numerous that joinder of all Rule 23 Nationwide Class members in this case would be impractical. Plaintiffs reasonably estimate there are hundreds, if not thousands, of Rule 23 Nationwide Class members. Rule 23 Nationwide Class members should be easy to identify from Defendant's computer systems and electronic payroll and personnel records.
- 95. There is a well-defined community of interests among Rule 23 Nationwide Class members and common questions of law and fact predominate in this action over any questions affecting individual members of the Rule 23 Nationwide Class. These common legal and factual questions, include, but are not limited to, the following:
 - a. Whether the pre-shift time Rule 23 Nationwide Class members spend on startup and login activities each session is compensable time;
 - b. Whether the mid-shift time Rule 23 Nationwide Class members spend on startup and login activities each session is compensable time;
 - c. Whether the post-shift time Rule 23 Nationwide Class members spend on shutdown and logout activities is compensable time;
 - d. Whether Defendant's non-payment of wages for all compensable time amounted to a breach of contract; and
 - e. Whether Defendant's non-payment of wages for all compensable time resulted in an unjust enrichment to Defendant.
- 96. Plaintiffs' claims are typical of those of the Rule 23 Nationwide Class in that they and all other Rule 23 Nationwide Class members suffered damages as a direct and proximate result of the Defendant's common and systemic payroll policies and practices. Plaintiffs' claims arise from the same pay policies, practices, promises and course of conduct as all other Rule 23 Nationwide Class members' claims and their legal theories are based on the same legal theories as all other Rule 23 Nationwide Class members.

- 97. Plaintiffs will fully and adequately protect the interests of the Rule 23 Nationwide Class and she retained counsel who are qualified and experienced in the prosecution of nationwide wage and hour class actions. Neither Plaintiffs nor their counsel have interests that are contrary to, or conflicting with, the interests of the Rule 23 Nationwide Class.
- 98. A class action is superior to other available methods for the fair and efficient adjudication of this controversy, because, *inter alia*, it is economically infeasible for Rule 23 Nationwide Class members to prosecute individual actions of their own given the relatively small amount of damages at stake for each individual along with the fear of reprisal by their employer.
- 99. This case will be manageable as a Rule 23 Class action. Plaintiffs and their counsel know of no unusual difficulties in this case and Defendant has advanced networked computer and payroll systems that will allow the class, wage, and damages issues in this case to be resolved with relative ease.
- 100. Because the elements of Rule 23(b)(3) are satisfied in this case, class certification is appropriate. *Shady Grove Orthopedic Assoc.*, *P.A. v. Allstate Ins. Co.*, 559 U.S. 393; 130 S. Ct. 1431, 1437 (2010) ("[b]y its terms [Rule 23] creates a categorical rule entitling a plaintiff whose suit meets the specified criteria to pursue his claim as a class action").
- 101. Because Defendant acted and refused to act on grounds that apply generally to the Rule 23 Nationwide Class and declaratory relief is appropriate in this case with respect to the Rule 23 Nationwide Class as a whole, class certification pursuant to Rule 23(b)(2) is also appropriate.

COUNT I

FLSA COLLECTIVE ACTION

VIOLATION OF THE FAIR LABOR STANDARDS ACT, 29 U.S.C. § 201, et seq. -- FAILURE TO PAY OVERTIME

102. Plaintiffs re-allege and incorporate all previous paragraphs herein.

- 103. At all times relevant to this action, Defendant was subject to the mandates of the FLSA, 29 U.S.C. § 201, et seq.
- 104. At all times relevant to this action, Defendant was engaged in interstate commerce, or in the production of goods for commerce, as defined by the FLSA.
- 105. At all times relevant to this action, Plaintiffs were "employees" of Defendant within the meaning of 29 U.S.C. § 203(e)(1) of the FLSA.
- 106. Plaintiffs and other FLSA Collective members, by virtue of their job duties and activities actually performed, are all non-exempt employees.
- 107. Plaintiffs either: (1) engaged in commerce; or (2) engaged in the production of goods for commerce; or (3) were employed in an enterprise engaged in commerce or in the production of goods for commerce.
- 108. At all times relevant to this action, Defendant "suffered or permitted" Plaintiffs and all similarly situated current and former employees to work and thus "employed" them within the meaning of 29 U.S.C. § 203(g) of the FLSA.
- 109. At all times relevant to this action, Defendant required Plaintiffs and all the proposed FLSA Collective members to perform twenty one (21) or more of uncompensated pre-, mid-, and post-shift work, per shift, and Defendant failed to pay these employees the federally mandated overtime compensation for all work performed.
- 110. The off-the-clock work performed every shift by Plaintiffs and the proposed FLSA Collective is an essential part of their jobs and these activities and the time associated with these activities is not *de minimis*.
- 111. In workweeks where Plaintiffs and other FLSA Collective members worked 40 hours or more, the uncompensated off-the-clock work time, and all other overtime should have been

paid at the federally mandated rate of 1.5 times each employee's regular hourly wage, including shift differential where applicable. 29 U.S.C. § 207.

- 112. Defendant's violations of the FLSA were knowing and willful. Defendant knew or could have determined how long it takes for its CSRs to perform their off-the-clock work. Further, Defendant could have easily accounted for and properly compensated Plaintiffs and the proposed FLSA Collective members for these work activities, but did not.
- 113. The FLSA, 29 U.S.C. § 216(b), provides that as a remedy for a violation of the Act, an employee is entitled to his or her unpaid wages (including unpaid overtime), plus an additional equal amount in liquidated damages (double damages), plus costs and reasonable attorneys' fees.

COUNT II

RULE 23 NATIONWIDE CLASS ACTION

BREACH OF CONTRACT

- 114. Plaintiffs re-allege and incorporate all previous paragraphs herein and further allege as follows.
- 115. At all times relevant to this action, Defendant had a binding and valid contract with Plaintiffs and every other Rule 23 Nationwide Class member to pay each employee for each hour they worked at a pre-established (contractual) regular hourly rate in consideration of the work duties Plaintiffs and the Rule 23 Nationwide Class members performed on behalf of Defendant.
- 116. For example, Defendant offered to compensate Plaintiff Barnes at a minimum of \$14.00 per hour, if she agreed to perform services for Defendant as a CSR. Plaintiff Barnes accepted Defendant's offer and performed her duties as CSRs in reliance on the offer.
- 117. Similarly, Defendant offered to compensate Plaintiff Stroman at a minimum of \$17.00 per hour, if she agreed to perform services for Defendant as a CSR. Plaintiff Stroman

accepted Defendant's offer and performed her duties as CSRs in reliance on the offer.

- 118. Defendant breached their contractual promises by failing to pay CSRs at their fixed, pre-agreed upon hourly rate for *all* of the hours worked.
- 119. Defendant further breached their contractual promises by failing to pay CSRs at the agreed upon and expected overtime rates.
- 120. Upon information and belief, each Rule 23 Nationwide Class member, including Plaintiffs, was contractually entitled to a minimum hourly rate of approximately \$14.00 to \$17.000 per hour at varying times within the applicable period.
- 121. Plaintiffs and every other Rule 23 Nationwide Class member accepted the terms of Defendant's contractual promises contained in the offer letter and performed under the contract by doing their jobs and carrying out the work they performed each shift including the unpaid off-the-clock work that was required of them in connection with pre-shift, mid-shift, technical downtime, and post-shift work activities, described herein.
- 122. By not paying Plaintiffs and every other Rule 23 Nationwide Class member the agreed upon hourly wage for the work they performed each shift in connection with the off-the-clock work described herein, Defendant systematically breached its contracts with Plaintiffs and each member of the Rule 23 Nationwide Class.
- 123. Defendant can easily ascertain the amount of damages owed to Plaintiffs and the Rule 23 Nationwide Class members based on the allegations made in this complaint (specifically the amount of off-the-clock work claimed each shift) in conjunction with Defendant's payroll records, which will provide the number of shifts worked by each Rule 23 Nationwide Class member.
 - 124. Plaintiffs and the Rule 23 Nationwide Class members' remedies under the FLSA are

inadequate in this case to the extent Defendant paid them more than the federally mandated minimum wage of \$7.25 per hour, but less than forty (40) hours per week (*i.e.*, pure "gap time" claims).

- 125. Defendant also breached its duty of good faith and fair dealing by failing to keep track of the time Plaintiffs and other Rule 23 Class members spent performing off-the-clock activities, which is a fundamental part of an "employer's job."
- 126. As a direct and proximate result of Defendant's contractual breaches, Plaintiffs and every other member of the Rule 23 National Class were damaged in an amount to be determined at trial.
- 127. These claims are appropriate for class certification under Rule 23(b)(2) and (b)(3) because the law of contracts and unjust enrichment is substantially the same in Maryland as it is in the other states from which the Rule 23 National Class members reside.

COUNT III

RULE 23 NATIONWIDE CLASS ACTION

UNJUST ENRICHMENT

- 128. Plaintiffs re-allege and incorporate all previous paragraphs herein.
- 129. This Count is pled in the alternative to Count IV, *supra*, pursuant to Fed. R. Civ. P. 8(d)(2)-(3).
- 130. At all times relevant to this action, Defendant promised Plaintiffs and every other Rule 23 Nationwide Class member a pre-established regular hourly rate in consideration of the work duties Plaintiffs and the Rule 23 Nationwide Class members performed for the benefit of Defendant.
 - 131. Plaintiffs and every other Rule 23 Nationwide Class member relied upon

Defendant's promise for the pre-established regular hourly rate and performed by doing their jobs and carrying out their required work duties.

- 132. By not paying Plaintiffs and every other Rule 23 Nationwide Class member the agreed upon hourly wage for the off-the-clock work they performed each shift, Defendant was unjustly enriched.
- 133. Plaintiffs and the Rule 23 Nationwide Class members performed off-the-clock work tasks at the request of and without objection by Defendant.
- 134. Defendant received and accepted the above-referenced off-the-clock work services from Plaintiffs and every other Rule 23 Nationwide Class member and enjoyed the benefits derived therefrom.
- 135. Upon information and belief, Defendant used the monies owed to Plaintiffs and every other Rule 23 Nationwide Class member to finance its various business ventures or pay its equity owners.
- 136. Defendant has been unjustly enriched by the retention of monies received pursuant to the services Plaintiffs and the Rule 23 Nationwide Class performed for Defendant's benefit, without having compensated Plaintiffs and the Rule 23 Nationwide Class for the same.
- 137. Plaintiffs and the Rule 23 Nationwide Class suffered detriment due to Defendant's failure to compensate them for the off-the-clock work described herein, in that Plaintiffs and the Rule 23 Nationwide Class were deprived of the ability to utilize that time, effort and their resources in a profitable manner.
- 138. As a direct and proximate result of Defendant's actions, Plaintiffs and every other Rule 23 Nationwide Class member suffered damages, including but not limited to, loss of wages.

WHEREFORE, Plaintiffs request the following relief:

- a. An Order conditionally certifying this case as a collective action in accordance with 29 U.S.C. § 216(b) with respect to the FLSA claims set forth herein (Count I);
- b. An Order certifying this action as a class action (for the Rule 23 Nationwide Class) pursuant to Rule 23(b)(2) and (b)(3) with respect to Plaintiffs' breach of contract claim (Count II);
- c. An Order certifying this action as a class action (for the Rule 23 Nationwide Class) pursuant to Rule 23(b)(2) and (b)(3) with respect to Plaintiffs' unjust enrichment claim (Count III);
- d. An Order compelling Defendant to disclose in computer format, or in print if no computer readable format is available, the names and addresses of all proposed FLSA Collective members and Rule 23 Nationwide Class members, and authorizing Plaintiffs to send notice of this action to all those similarly situated individuals, including the publishing of notice in a manner that is reasonably calculated to apprise the class members of their rights by law to join and participate in this lawsuit;
- e. An Order designating the Plaintiffs as representatives of the FLSA Collective and the Rule 23 Nationwide Class, and undersigned counsel as Class counsel for the same;
- f. An Order declaring Defendant violated the FLSA and the Department of Labor's attendant regulations as cited herein;
- g. An Order declaring Defendant's violations of the FLSA were willful;
- h. An Order declaring Defendant breached its contracts with Plaintiffs and the members of the Rule 23 Nationwide Class by failing to pay them for each hour they worked at a pre-established (contractual) regularly hourly rate;
- An Order declaring Defendant was unjustly enriched by the off-the-clock work it required Plaintiffs and the members of the Rule 23 Nationwide Class to perform;
- j. An Order granting judgment in favor of Plaintiffs and against Defendant and awarding Plaintiffs, the FLSA Collective and the Rule 23 Nationwide Class the full amount of damages and liquidated damages available by law;
- k. An Order awarding reasonable attorneys' fees and costs incurred by Plaintiffs in filing this action as provided by statute;

- 1. An Order awarding pre- and post-judgment interest to Plaintiffs on these damages; and
- m. An Order awarding such other and further relief as this Court deems appropriate.

JURY DEMAND

Plaintiffs, individually and on behalf of all others similarly situated, by and through their attorneys, hereby demand a trial by jury pursuant to Rule 38 of the Federal Rules of Civil Procedure and the court rules and statutes made and provided with respect to the above-entitled cause.

Dated: November 4, 2020 Respectfully Submitted,

/s/ Jason J. Thompson

Jason J. Thompson (MD Bar # 13428)

Charles R. Ash, IV (Pro Hac Vice application

forthcoming)

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